

FERAS AL-CHALABI

MAKING THE CASE FOR EUROPE

QUARTERLY REVIEW Q2-12



Performance for Q2-12

- Odey Allegra European returned -3.34% against MSCI Europe -2.69%.
- CF Odey Continental European returned -8.38% against MSCI TR Net Europe ex UK -7.62%.
- At a stock level, the best performers were Sky Deutschland, Anheuser-Busch InBev, Swedish Match AB and Industria de Diseno Textil S.A.
- Infineon Technologies AG and Compagnie Financiere Richemont S.A. were the notable detractors.



EUROPEAN EQUITIES ARE CHEAP

MSCI EUROPE - N12M PRICE TO EARNINGS (LATEST = 9.7)



Source: MSCI, IBES, Morgan Stanley Research

EUROPEAN VALUATION PREMIUM / DISCOUNT RELATIVE TO USA %

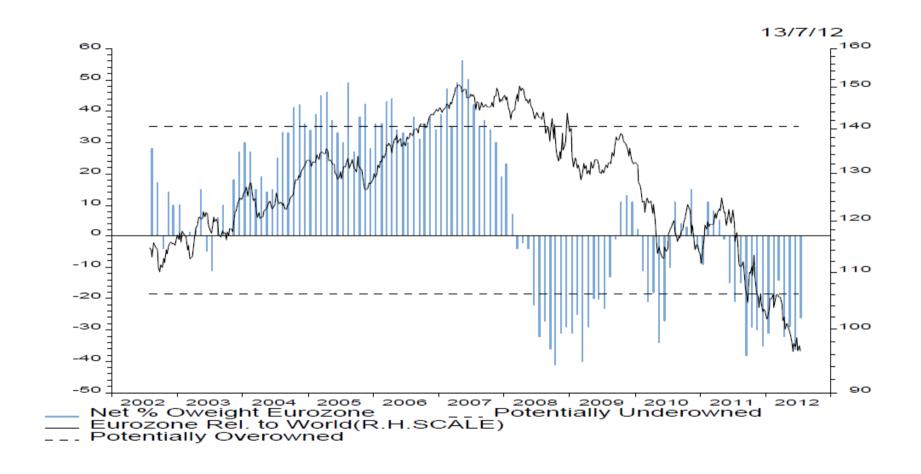


Source: MSCI, Morgan Stanley Research

Note: Average relative valuation across PB, PD, PCE. Sector neutral valuation assumes that sector weights are in-line with MSCI World Index.



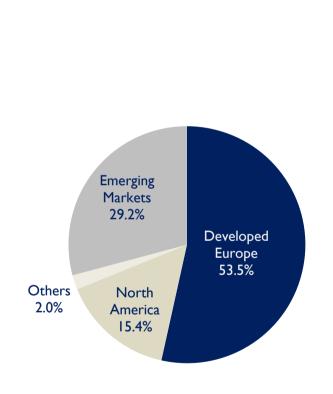
EUROPEAN EQUITIES ARE UNDER-OWNED

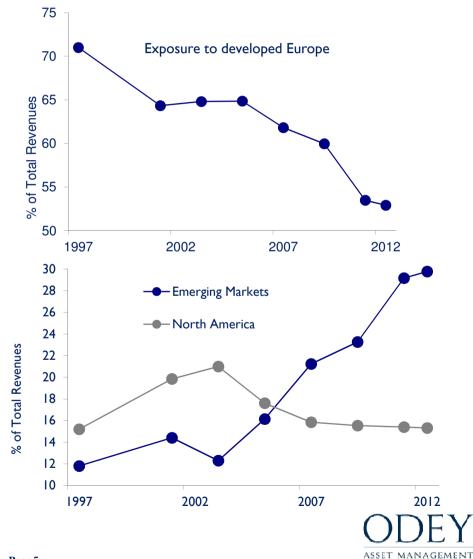




EUROPEAN EQUITIES ARE GLOBAL

BREAKDOWN OF MSCI INDEX EXPOSURE BY GEOGRAPHY





Source: Morgan Stanley

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POLICY MAKERS UNDERSTAND... JUST





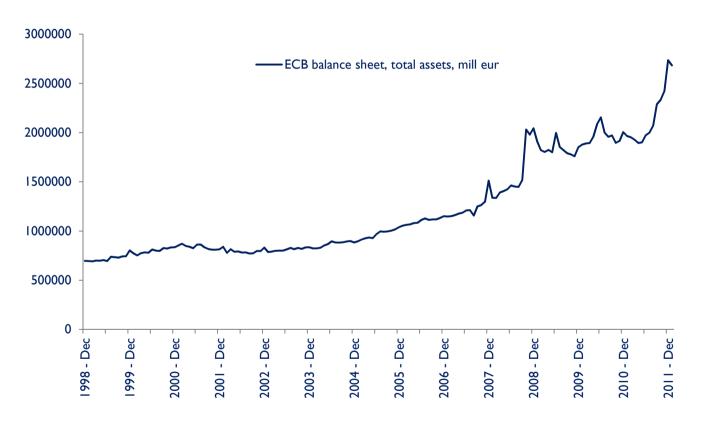






EUROPE: THE RESPONSE

ECB BALANCE SHEET







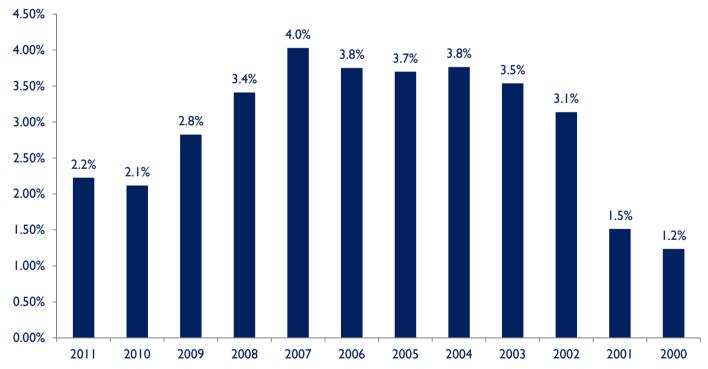
THE LAW OF SMALL NUMBERS

2013 less pain from Spain

Numbers have already fallen 40% below replacement demand levels



SPAIN AS A % OF GROUP SALES

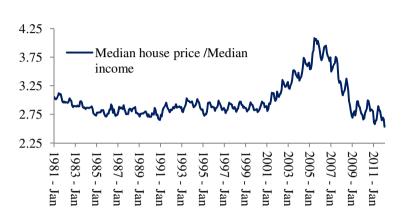


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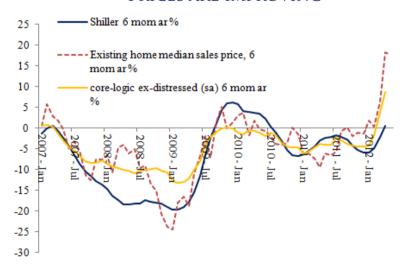


US HOUSING

HOUSES ARE CHEAP (\$M)

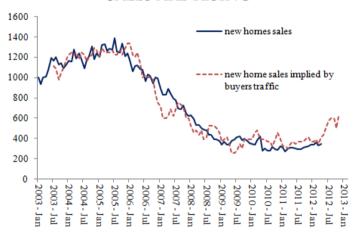


PRICES ARE IMPROVING



Source: Haver Analytics

SALES ARE RISING

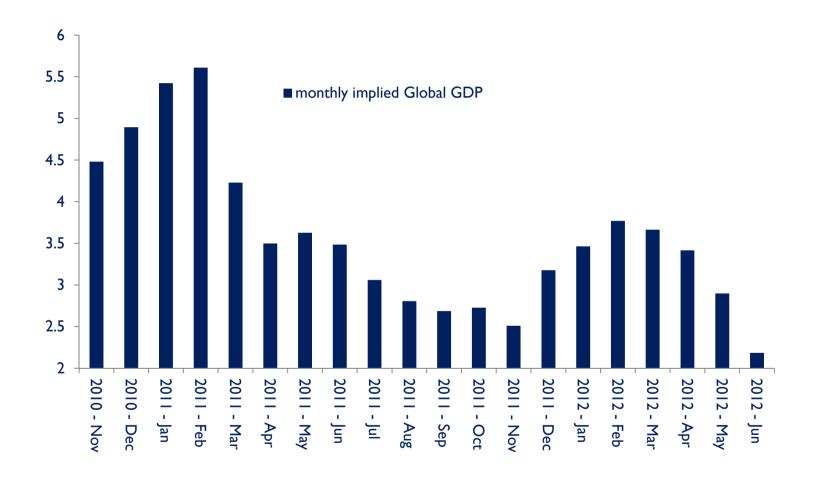


MORTGAGE COSTS ARE DECLINING





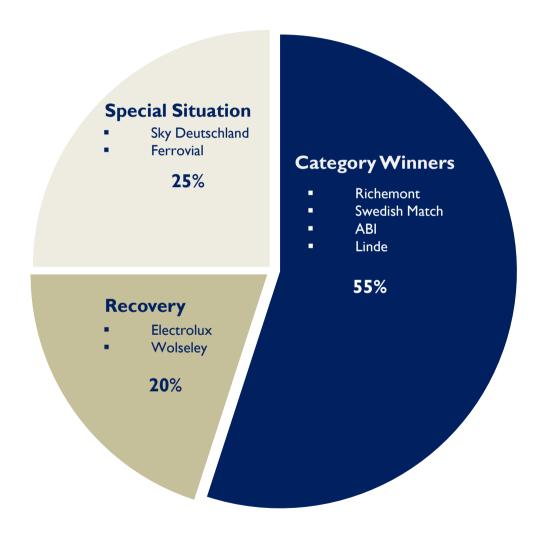
GLOBAL GDP







HOW TO MAKE MONEY IN EUROPE





WHAT IS THE OBJECTIVE?

 To outperform for investors over the investment cycle using the opportunity set of European equities.

HOW DO I ACHIEVE THIS OBJECTIVE?

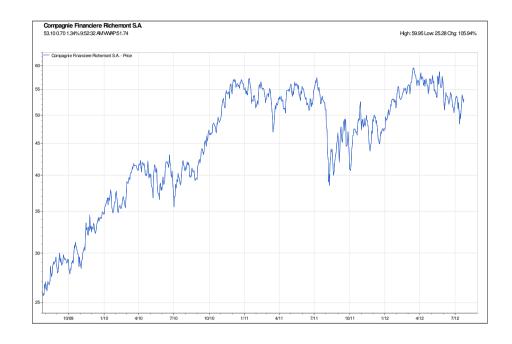
- Invest in companies that offer change or inflection coupled with a supportive valuation; framed within an economic context.
- These companies tend to be:
 - 1. 'GROWTH' companies with dominant and improving franchises
 - 2. 'RECOVERY' companies enjoying market repair
 - 3. 'SPECIAL SITUATIONS'



RICHEMONT: MR PORTER COMES TO TOWN

Cartier

- Strong balance sheet 20% cash
- Proven management team own 10% of business
- Strong structural growth profile Cartier
 & Net-a-Porter
- Proven record of pricing power
- Low valuation 13x PER

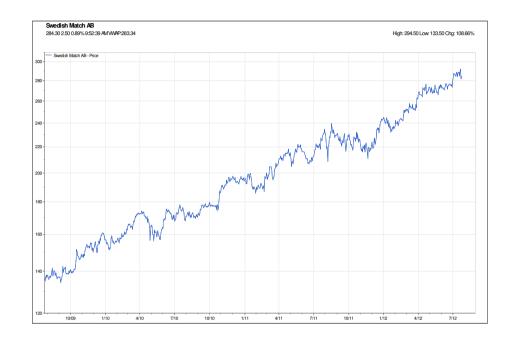




SWEDISH MATCH: ADVENTURES IN SNUS

*** SWEDISH MATCH

- Strong shareholder commitment to buybacks & dividends
- Growth in Scandanavia from innovation & market share:
 SNUFF only 20% of tobacco mkt
- Growth in America through innovation : Launch of SNUS last year
- Proven record of pricing power
- Low valuation 16x PER

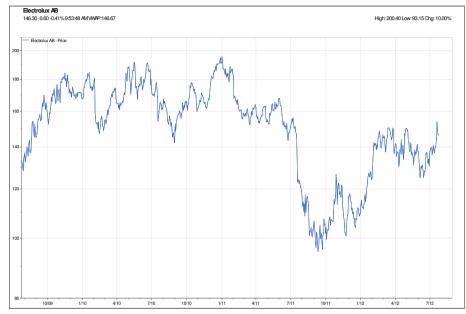




ELECTROLUX

Electrolux

- Strong restructuring imperative executed by proven management team
- Compelling valuation
- Profit recovery potential
- Improving competitive environment



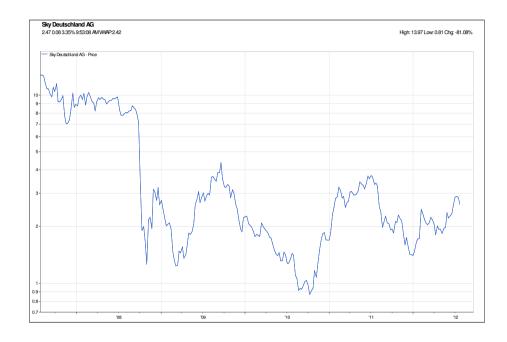




SKY DEUTSCHLAND



- SkyD has 7% of a market that is significantly larger than the UK. Potential? BSkyB has 50% of a market with 10m households. Penetration catch-up story.
- Good subscriber growth continues to show through. Net additions in higher margin products, raising ARPU.
- The product suite completed in August 2011 with the roll-out of HD, 3D and the addition of Sky Go to Sky +.
- Trades on 1.9x EV/Sales, 40%
 valuation per subscriber of BSkyB

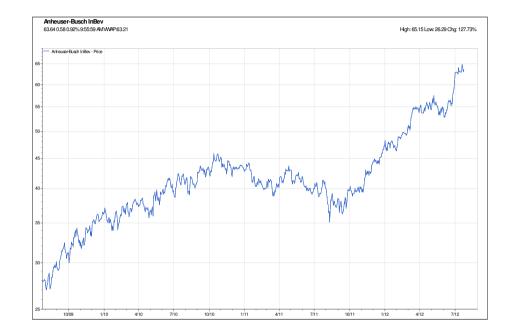




ANHEUSER BUSCH: HOME BREW



- Strong track record in expanding margin & returns
- Strong shareholder commitment management own \$200m of equity
- US beer market has seen volume declines for 3 years and yet still profits grow.





CONCLUSION

- Strong team
- Consistent application of process
- Proven long term record
- Strong opportunity set

SWEDISH MATCH



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ELECTROLUX



Odey analyst: **Massey Lopes**

SKY DEUTSCHLAND



Odey analyst: **Jamie Wood**

RICHEMONT



Odey analyst: **Bruce Hubbard**

ANHEUSER BUSCH





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